



# Luhmann Conference 2025

Programmes. Observed with social systems theory  
Wolfson College, University of Cambridge, UK  
09-12 September 2025



	Monday 08.09.	Tuesday 09.09.		Wednesday 10.09.		Thursday 11.09.		Friday 12.09.	
Tracks		Track 1: Lee Hall	Track 2: SynR3	Track 1: Lee Hall	Track 2: SynR3	Track 1: Lee Hall	Track 2: SynR3	FIELD TRIP	
Chairs		Registration Tea (Daily 08:30-09:00)		Augusto Sales	Lars Clausen	Vincent Lien	Steffen Roth		
09:00 09:40		Steffen Roth Introduction Lee Hall		Michal Kaczmarczyk	Vibeke Klitgaard	Keynote: Morten Knudsen Problem finding in functionalism Lee Hall			
09:50 10:30		Keynote: Diane Laflamme Be Warned: Ethical Programmes are open to changes, and Artificial Moral Agents could get involved Lee Hall		Martin Blais Chiara Piazzesi	Soonyawl Park	Tanja Lindacher	Yisu Li		
10:30		MID-MORNING TEA							
Chair		Tilia Stingl	Steffen Roth	Augusto Sales	Lars Clausen	Vincent Lien	Steffen Roth		
11:00 11:40		Steve Watson Eric Bresovec	Xinyue Zhao	Michael Carlton	Eva Sera	Younsik Kim	Mohamed Ben Achour		
11:50 12:30		Margit Neisig	Max Kaenders	Keynote: Philipp Belcredi & Tilia Stingl Adapting Teams to New Realities: Purposive Programs, Generative AI, and Distinction-Based Task Performance Lee Hall		Erik Brezovec Josip Jezovita	Jiaqi Wang		
12:30		LUNCH							



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Tracks		Track 1: Lee Hall	Track 2: SynR3	Track 1: Lee Hall	Track 2: SynR3	Track 1: Lee Hall	Track 2: SynR3	FIELD TRIP
Chairs		Lars Clausen	Vincent Lien	Jesper Tække	Steve Watson	Lars Clausen	Steffen Roth	
14:10 14:50		Nicolas Hayoz	Mogens Nielsen	Jörg Räwel	Gustavo Markier	Jesper Tække	Dániel Havrancsik	
15:00 15:40		V. Valentinov Ingo Pies Felix Schulz	Rafael Godinez	Jan-Inge Jönhill	Joe Ruffell	Erik Aal	Andrzej Stawicki	
15:50 16:30		T. Kristiansen S. Johansen	Mercedes Cifuentes	Gorm Harste	Kristoffer Klement	Dong-hyu Kim	Kunwoo Kim	
16:30		AFTERNOON TEA						
Chair		V. Valentinov	Steve Watson	Lars Clausen	Tilia Stingl	Steve Watson	V. Valentinov	
17:00 17:40	Augusto Sales	Jules Wang	Sören Möller	Shotaro Yagi Haruma Kikuchi Ngan Gia Truong	Nico Buitendag	Richard Pretorius		
17:50 18:30	George Alexiou Jonathan Harth	Sergio Jofre G. Sabaliauskaite	Vincent Lien	Maria Volkova Andrei Gorianov	Lars Clausen	Massimo Terenzi		
19:00++	PRE-CONFERENCE DINNER The Eagle	DINNER IN TOWN #selforganization				FORMAL DINNER (booking required) Combination Room		



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Presenters	Presentation Title
Andrei Gorianov	Double Contingency as a Bridge between Pragmatist Traditions: From Face-to-Face Interaction to Interactive Kinds
Andrzej Stawicki	Synergy without Merger: A Luhmannian Analysis of Coupling Entrepreneurial University and Co-Governance Programmes
Augusto Sales	The Good Life as a Pluriverse Construct: Programmes, Systems, and Meaning
Blake Cameron	Mendacious Organizing: Emergent Properties of Deception in Organizational Systems
Chiara Piazzesi	What Program for Love in the 21st Century?
Dániel Havrancsik	Operational closure: the fine print. Remarks concerning the logic of trans-systemic intrusion on the example of political influence in science
Diane Laflamme	Be Warned: Ethical Programmes are open to changes, and Artificial Moral Agents could get involved
Deimantė Žilinskienė	Participation without presentation
Dong-hyu Kim	Platformisation of University
Erik Aal	Programmification - the perspective of system rationality
Erik Brezovec	Sociology as Science: Bridging Analytical and Systemic Approaches through the Concept of Program; Autopoietic programmes
Eva Sera	Reprogramming Employability: Self-Efficacy and Work Ability as Recursive Codes in Aging Workforce Systems
George Alexiou	The Programmed Organization: Decentralized Autonomous Organizations and the Transformation of Organizational Decision Architectures
Giedre Sabaliauskaite	Anticipation in the context of Complex Systems: Is it Possible or are we Just Guessing?
Gorm Harste	Peace. Observed as a self-referential communication system
Günter Nooke	Participation without presentation
Gustavo Markier	Toward the consolidation of AI as travel agents - From travel itinerary suggestions to an emerging tourism ecosystem
Haruma Kikuchi	Hacking as Communication: Operational Closure Beyond Symbolic Mediation
Jan-Inge Jönhill	How complex issues can be addressed in society without highlighting values. On programmes in Luhmann's systems theory
Jesper Tække	Programs as Technology - Towards Algorithmic Differentiation
Jiaqi Wang	Constructing GenAI Literacy as a Programme: Design-Based Research in Early Childhood Education
Joe Ruffell	The Albanian communist party-state as an organisational society: Jacobin programming and 'episodic' purges
Jonathan Harth	The Programmed Organization: Decentralized Autonomous Organizations and the Transformation of Organizational Decision Architectures
Jörg Räwel	The Societally Corrupting Potential of Moral Programs
Josip Ježovita	Sociology as Science: Bridging Analytical and Systemic Approaches through the Concept of Program
Jules Wang	The Impact of GenAI on Employment, Algorithmic Control, & Future of Work in the Legal Profession
Kenneth Kang	Beyond Crisis and Idealism: A Systems-Theoretical Analysis of Environmental Impact Assessment through Observation Orders
Kristoffer Klement	Structures of Ideological System Programming. The Case of Sustainability in Prices
Kunwoo Kim	Programs and the Normality of Normativity: The Welfare State and the Problem of Risk
Lars Clausen	Introduction; Expedition leadership; a transfunctional approach
Margit Neisig	Programmable Inclusion: Observing SME Participation Through Social Systems Theory
Maria Volkova	Double Contingency as a Bridge between Pragmatist Traditions: From Face-to-Face Interaction to Interactive Kinds
Martin Blais	What Program for Love in the 21st Century?
Massimo Terenzi	Cognitive Programmes in Algorithmic Environments: A Systemic-Constructivist Approach



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Maximilian Kaenders	Re-searching program(me)s for an open world. Re-entered medium/form contradictions and the paradox hetero-reference of science as a social system.
Mercedes Viviana Torero Cifuentes	Navigating Novelty: A Systems Theory Approach to the Impact of Digital Technologies on Architecture's Program and Style.
Michael Charlton	Improving Intervention Knowledge through Social Systems Analysis.
Michal Kaczmarczyk	Observing the Possible Otherwise: Art System's Programs
Mogens Grosen Nielsen	Making Programs Work: Applying Luhmann's Social Systems Theory to Quality Management and AI in Statistical Organizations
Mohamed Ben Achour	Towards a Computational Turn in Luhmann's Systems Theory
Morten Knudsen	Problem finding in functionalism
Ngan Gia Truong	Hacking as Communication: Operational Closure Beyond Symbolic Mediation
Nico Buitendag	Sea-Level Rise and Territoriality: Between Luhmann and Schmitt
Nicolas Hayoz	Organising and controlling society against modernity - the case of Russia
Philipp Belcredi	Adapting Teams to New Realities: Purposive Programs, Generative AI, and Distinction-Based Task Performance
Rafael Quintero Godinez	The Autopoietic Logic of Global Investment Law
Richard Pretorius	The loudest voice in a room: Lindbeck, legitimacy and interpretive asymmetry in Luhmannian systems theory
Sergio Jofre	Anticipation in the context of Complex Systems: Is it Possible or are we Just Guessing?
Shotaro Yagi	Hacking as Communication: Operational Closure Beyond Symbolic Mediation
Simen Mørstad Johansen	Conceptual obstacles and their methodological and ethical implications in research on family and the welfare state: a systems theoretical perspective
Soonyawl Park	Indirect Steering Without Unity? - The Gadeokdo Airport Project as Parallel-Structure
Sören Möller	Pseudo-individual predictions as interventional health programs - shattering the individual into data points
Steffen Roth	Introduction
Steven Watson	Autopoietic programs
Tanja Lindacher	Inclusive education as an interventional programme in education - How can the research findings be located in terms of systems theory?
Tilia Stingl de Vasconcelos Guedes	Adapting Teams to New Realities: Purposive Programs, Generative AI, and Distinction-Based Task Performance
Truls Tunby Kristiansen	Conceptual obstacles and their methodological and ethical implications in research on family and the welfare state: a systems theoretical perspective
Vibeke Klitgaard	Programmes and Codes in Psychiatry and Psychosocial Disorders Respectively and the Open Dialogue Approach
Vincent Lien	Constructing a Systems Theoretical Architecture: From Grammatical Differentiation to Educational Formation
Vladislav Valentinov	Transactions and relationships in stakeholder theory: A Luhmannian perspective
Xinyue Zhao	Semantic Disturbance and the Limits of Functional Programming: 'Lying Flat' as Disruption in Autopoietic Systems
Yisu Li	Embedded Programs: The Cultural Logic Behind the Inertia of China's Education Reform
Younsik Kim	Presidential Impeachment as Constitutional Program: Structural Coupling of Law and Politics in South Korea





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## Wolfson College Campus Map

Conference Venues: Lee Hall (top right) and W-Building, Syndicate Room 3 (bottom left).

